

Message Text

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ORIGIN IO-13

INFO OCT-01 CIAE-00 CU-04 INR-07 NSAE-00 USIA-15 AID-05

ISO-00 HEW-06 AF-08 ARA-10 EA-09 EUR-12 NEA-10 ABF-01

OMB-01 TRSE-00 /102 R

DRAFTED BY IO/UNESCO:FHLAWTON:GDG

APPROVED BY IO/UNESCO:RDFORSTER

AID: JAMES CHANDLER (SUBS)

DHEW/USOE:TCOTNER (SUBS)

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FM SECSTATE WASHDC

TO AMEMBASSY PARIS IMMEDIATE

UNCLAS STATE 110097

NESCO

E.O. 11652: N/A

TAGS: AORG, OCON, UNESCO

SUBJECT: 99TH EXBD; AGENDA ITEMS 4.1 AND 4.2: GENERAL
COMMENTS ON 19 C/4 & 5

1. DEPT. CONCURS WITH FOLLOWING COMMENTS RECEIVED FROM
USOE AND AID.

2. WHILE 19 C/4 AND 5 STILL LEAVE MUCH TO BE DESIRED,
UNESCO SECRETARIAT, UNDER DIRECTION OF ITS NEW DIRECTOR
GENERAL, SHOULD BE COMMENDED FOR SKILLFULLNESS DISPLAYED
IN EXECUTING THE MANDATE OF THE GENERAL CONFERENCE AND
PREVIOUS EXECUTIVE BOARDS IN DRASTICALLY OVERHAULING ITS
PROGRAM PLANNING AND BUDGETING PROCEDURES.

3. INNOVATIVE APPROACH TAKEN BY ORGANIZATION IN 19 C/4
DRAFT MEDIUM TERM PLAN, 1977-1982, IS A REMARKABLE DE-
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PARTURE FROM PAST PLANS AND MUCH IN LINE WITH RECOMMENDA-

TIONS MADE BY USG OVER PAST SEVERAL YEARS.

4. PARTICULARLY NOTEWORTHY ARE USEFULLNESS OF PERCENTAGE COMPARISONS, PUTTING SHARES OF RESOURCES ALLOCATED AND RATES OF GROWTH INTO PERSPECTIVE, AND GROWING ATTENTION TO IMPLEMENTATION OF MEASURES FOR DECENTRALIZATION AND REGIONALIZATION THROUGH TRANSFER OF RESPONSIBILITIES TO

FIELD STAFF AND ACTUAL TRANSFER OF STAFF TO REGIONAL OFFICES. WE ALSO WELCOME SUBSTANTIAL REDUCTION IN NUMBER OF GROUPS OF OBJECTIVES, STATEMENT OF PROBLEMS AND HISTORICAL BACKGROUND.

5. ON OTHER HAND, WE QUESTION BREAKING DOWN OBJECTIVES INTO "PROGRAMME ACTIONS" - E.G. "A SEMINAR", "FOUR STUDIES; ETC., WHICH INTRODUCE A LEVEL OF SPECIFICITY MORE APPROPRIATE TO THE C/5 AND MAY HAVE EFFECT OF CONCRETIZING PROJECTS PREMATURELY. THOUGH GREATLY IMPROVED, CHARACTER OF C/4 IS STILL TOO "MEANS-ORIENTED" AND IN NEED OF GREATER "NEED" OR "PROBLEM ORIENTATION." SISCO

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